

## MANAGING GROWTH

Student Assignment Seminar Series Board of Education Work Session, February 28, 2014

Prepared by Laura Evans, Senior Director, Office of Student Assignment; and Christina Lighthall, Senior Director, Long-Range Planning

## **Managing Growth**

- **Purpose:** To receive feedback on current processes for managing student growth.
- **Desired Outcomes:** By the end of this meeting, participants will have an understanding of:
  - Determining student growth projections
  - New school target circle process
  - Available assignment tools to manage growth
  - Board feedback and direction



#### **TOOLS TO MANAGE GROWTH** Student Assignment Seminar Series

Board of Education Work Session, February 28, 2014

- Assigning Spot Nodes
- Temporary Classroom Placement
- Enrollment Capping Process
- Re-Calendar Schools
- Redistricting



#### BOE Work Session: February 28, 2014, 12:00 – 5:00 pm

Торіс	Facilitator & Time	NOTES
Welcome	Dr. James Merrill (5 min)	Review Agenda and Introductions
Tools to Manage Growth	Cathy Moore (5 min)	Review existing tools
Growth Projection Process	Mike Miller, OREd (25 min)	Info sharing & Board questions and discussion
New School Location Site	Mike Miller, OREd (25 min)	Information sharing
Selection Process		Board questions and discussion
Break	15 min	
Assigning Spot Nodes	Laura Evans	Information sharing (20 min)
	40 min	• Qs for board discussion and feedback (20 min)
Temporary Classroom	Joe Desormeaux	Information sharing (20 min)
Placement	40 min	• Qs for board discussion and feedback (20 min)
Break	15 min	
Enrollment Capping Process	Christina Lighthall	Information sharing (20 min)
	40 min	• Qs for board discussion and feedback (20 min)
Re-Calendar Schools	Christina Lighthall	Information sharing (20 min)
	40 min	• Qs for board discussion and feedback (20 min)
Redistricting	Laura Evans	Information sharing (20 min)
	40 min	• Qs for board discussion and feedback (20 min)
Closure/Next Steps	Cathy Moore	• Timeline to complete a 2015-16 and beyond
	Laura Evans	student assignment plan



# Growth Projection Process



Prepared by Mike Miller, Director, ITRE/OREd

### **Growth Projection Process**

#### Wake County, WCPSS, and OREd staff review historical, current, and projected data to include:

- Latest 20<sup>th</sup> day student geo-code data
- Market share (charter, private, home school, etc.)
- County resident population
- Resident population
- Student enrollment by grade
- Single family vs. multi family housing units
- Residential building permits
- Migration



### **Growth Projection Process (Cont.)**

Wake County, WCPSS, and OREd staff review historical, current, and projected data to include:

- Unemployment rate
- Resident live births
- Kindergarten enrollment (including 2009 cut-off change)
- Cohort Survival Ratios (birth vs K five years later)
- Economic-Cycle
- Municipal Planners
- Student Projection Distribution Model (OREd)



#### Feedback from the Board

- What works well with using the Growth Projection tool to manage growth?
- What are concerns/constraints in using Growth Projection tool ?



# New School Location Site Selection Process



Prepared by Mike Miller, Director, ITRE/OREd



## WCPSS and OREd: Data-Driven Planning for Growth



WCPSS Board of Education February 28, 2014

Operations Research and Education Laboratory Institute for Transportation Research and Education Centennial Campus, NCSU





#### WCPSS Long-Range School Building Plan

The on-going collaboration between the Wake County Public School System, Wake County planning agencies and the Operations Research and Education Laboratory to:

- Collect and analyze county/municipal Land Use data
- Explore long-range membership growth trends
- Optimally determine target areas for new school sites

Since 2006, membership forecasts driven by Land Use data supplied by the Wake County planning community have helped WCPSS determine <u>where</u> and <u>when</u> new schools should be built.

- 2005-06 Initial Project
- 2008-09 Full Update
- 2012-13 Full Update
- (plus annual data updates)





#### **WCPSS Ten-Year K-12 Membership Projection**



The foundation of all membership forecasts is the <u>Ten-Year K-12</u> <u>System-Wide Projection</u>. The team pulls together information that can inform the membership projection model:

- Historic growth trends
- Demographic shifts
- Other school systems Private, home, charter
- Migration
- Economic trends



#### **WCPSS Ten-Year K-12 Membership Projection**

#### 2013-14: Developing a Regression Analysis Model For K-12 Projection

- A statistical process for estimating the relationships between variables
- Uses historic data to quantify correlations between variables
- Used to test and weight factors that help explain may be useful predictors of enrollment
- Currently considers the variables:
  - Resident Live Births
  - Historic membership
  - Unemployment
  - County migration
  - Residential permits



#### **Historic Data**

# Historic data also influences the membership forecast. It is analyzed:

- By municipality
- By <u>Planning Unit</u>



#### Historic Data: K-12 Growth from 2008 to 2011

Central	658
East	1072
North-East	1151
North-West	719
South-East	90
South-West	1834
West-North	2621
West-South	527





#### **Historic Data**

Student Generation Potential

(2012 Update)

Municipality	Mean SGP (std./dev. res. ac.)		
Apex	0.98		
Cary	1.38		
Fuquay-Varina	0.62		
Garner	0.64		
Holly Springs	1.24		
Knightdale	0.86		
Morrisville	1.95		
Raleigh	1.20		
Rolesville	0.35		
Wake Forest	0.96		
Wendell	0.39		
Zebulon	0.34		
Non-Urban	0.24		



#### Land Use Data

- 6405 Planning Units
- Homogenous Land
   Use characteristics
- Land Use data (collected in 2005, 2008, 2012)
  - Residential Profile
  - Residential build-out timeline
- Student Generation
   Potential (SGP)
- Tracks demographic changes with high resolution





#### Land Use Data – PlanUnit Review



#### PlanUnit Review: RA 1887.0



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#### **Optimization: Planning for Growth**

The signature feature of OREd analysis is the use of Operations Research optimization techniques to locate future school sites.

- Inputs:
  - Planning Unit Database with SPDM forecast
  - Building capacities for all existing and planned schools
- Output:
  - Optimal locations of future schools that:
    - Anticipate residential growth
    - Satisfy building capacities
    - Minimize student transportation distance



#### **New Schools needed by 2016**

Based on Projected Membership divided by:

- Projected permanent capacity
- Projected Special Ed and General Ed programs
- Projected Optimum temporary classrooms



### **New Schools needed by 2016**



Cartographer: Sarah Beth Gentry, RES/WCPSS



### New Schools needed by 2016



#### **New School Sites funded in CIP 2013**



#### **New School Sites funded in CIP 2013**



#### Feedback from the Board

- What works well with using the New School Location Site Selection tool to manage growth?
- What are concerns/constraints in using New School Location Site Selection tool ?



## Assigning Spot Nodes





### **Spot Nodes - History**

#### Spot Nodes Approved by BOE - History

School Year	Total Number per Year (January - December)
1996	3
1997	32
1998	8
1999	34
2000	12
2001	18
2002	12
2003	5
2004	32
2005	16
2006	31
2007	5
2008	2
Total	210

#### Trite Excitance OCT. 24; 1996 School board assigns

#### new subdivisions to other attendance areas

The board of education approved the assignment of three of four new subdivisions to be constructed in the Lessville attendance the to other schools.

Motivated by rapid population growth and crowded conditions at the Leesville Road campus, board members accepted staff recommendations to assign the following new subdivisions to other schools:

Westborough: Original natio or Stough-Leesville-Leesville nas been changed to Stough-Daniels-Broughton

> Wyngate: Original pattern of Leesville-Leesville-Leesville has been changed to Lynn Road-Carroll-Sanderson

> Woodlawn: Original pattern of Leesville-Leesville has been changed to Stough-Carroll-Sanderson.

The Vale at Harrington Grove, the fourth subdivision to be developed, will remain assigned to Leesville-Leesville-Leesville as it is an expansion of an existing subdivision already

No homes have been sold in these un occupied subdivisions, said Linda Batdorf, director of student assignment. Assigning attendance areas now should help reduce overcrowding and prevent misunderstand-

Superintendent Jim Surratt agreed, suggesting it might be appropriate to post signs at overcapacity schools warning that future

bording might be assigned elsewind. Board members urged development or a resolution outlining how similar assignments will be handled in the future when new subdivisions and other housing are planned in high density areas. Additionally, formal notification of school assignment changes will be sent to all municipal planning officials and other parties involved in the component of such housing



## **Assigning Spot Nodes Process**

It is important for the school system to know of new housing developments. We record approved developments, new streets and addresses, number of housing units, and phases of development in order to determine the potential number of new students and impact on existing schools.

#### **New Development Discovery Process (1)**

- After a new housing development is approved by the county or municipal government
  - We search the Wake County Register of Deeds website to access recorded plat maps for new developments (does not include multi-family developments)
  - We search municipalities' websites to access recorded plat maps for new developments, including multi-family developments
- Other discovery resources:
  - Responses to our own inquiries, after receiving phone calls and emails from developers, builders, real estate agents, school staff, and parents
  - Internet searches
  - Newspaper articles



#### **Assigning Spot Nodes Process –cont.**

#### **New Development Discovery Process (2)**

- Additional information must be gathered to determine details of the development:
  - Number of units
  - Type of unit single family, townhome, condominium, apartments, mobile home park
  - Unit description number of bedrooms and square footage
  - Price range
  - Date of recording
  - Subdivision opening date
  - Contact information
  - Projected date of first occupancy
  - Projected date of completion



#### Assigning Spot Nodes Process –cont.

#### **New Development Discovery Process (3)**

- Obstacles to discovery
  - Maps are not recorded until permits have been submitted to the county or municipality – often this is long after the initial approval
  - Delays in inquiry responses
  - Delays in development
  - Changes





Legend

Roads

 Elementary School Locations

Expanding Neighborhoods

**Elementary School Base Areas** 

Middle School Locations

High School Locations

Maior Roads

Alston Ridge ES

Mills Park ES Highcroft Drive ES

#### **Impacted Schools**

ALSTON RIDGE ES

S

## Expanding Neighborhoods ~ 1,400 New Homes

	Completion	Total		ES/MS/HS
Subdivision	Completion	Number	Recorded	Students by
	Date	of Lots	to Date	Residence, 2013
Fryars Gate	2014	288	159	0/0/0
Green Level Crsg, Manors at	2014	71	71	18/13/11
Green Level Crsg, Woodlands at	2012	88	88	29/12/15
Highcroft, Oaks at	2014	205	203	32/6/0
Holland Farm	2014	101	54	0/0/0
Saxonbury	2016	39	39	0/0/0
Toscana	2014	86	86	64/24/20
Westvale	2015	51	51	3/0/1
* Bellewood Manor		75		0/0/0
* Green Hope Crossing		177		0/0/0
* Stitt Property South 13-REZ-25		180		0/0/0
TOTAL		1,361	751	146/55/47 = 248
* Proposed Development				

New and

Proposed,

**Subdivisions** 

CEDAR FO PANTHER CREEK HS MORRISVILLEC MILLS PAF , MS CARPENTER ES MORRISVILLE MILLS PAT K ES REEN HOPE HS GREEN HOPE ES HIGHCROFT DR E z F 22 DAVIS/DR ES GREEN LEVEL 1 TURNER CEK ES OLD JENKS SALEM ES AREX H **US 64** BAUCOM ES OLIVE CHAPEL ES INTER. CENTER APE 0 Miles .5 OoSA/MV/20140225 34 N

#### Feedback from the Board

- What works well with using the Spot Nodes tool to manage growth?
- What are concerns/constraints in using Spot Nodes tool?





#### Durant Road ES

## Temporary Classroom Placement

Prepared by Joe Desormeaux, Assistant Superintendent, Facilities



#### **Temporary Classroom Acquisition**

- Municipalities no longer view mobiles/modulars as temporary buildings because some have remained on school sites for 15 to 20 years.
- Placement of units must address the same basic criteria as permanent buildings ( site drainage, traffic, landscaping, building material composition, & site location).
- Most municipalities have standard review and submittal cycles that result in four to six week cycles without any comments. Any comments result in a repeat of the cycle.
- Typical installation times range from 6 to 18 months.
- Traffic related changes have been the main schedule extenders.
- DOT has become more involved in the last couple of years since parent traffic has increased stacking off school sites on to adjacent streets.
- DOT has asked to review all our temporary classroom additions.



#### **Temporary Classroom Acquisition**

#### ATHENS DRIVE HS MODULAR- TIME LINE- EIGHT CLASSROOM UNIT

ACTIVITY	<u>Agency</u>	<u>DATE</u>
Design Proposal submitted as requested by WCPSS	ARCH	6/27/2011
Authorized Architect to Proceed	WCPSS	7/13/2011
Pre-submittal to City of Raleigh(COR)	ARCH	7/20/2011
Comments from City of Raleigh	COR	8/4/2011
COR transportation comments require additional design funding	ARCH	8/19/2011
Accomplish Traffic Analysis		August
Review of recommendations		
Multiple meetings with COR to resolve comments,		thru
Storm water calculations/Nitrogen mitigation payments, Hydrant flow tests		
Additional funding for design and surveys		
Resolution of Tree protection area issue		March
Formal submittal of drawings to COR for approval	ARCH	3/27/2012
Bid project	WCPSS	4/19/2012
BOE Approval of Construction Contract	WCPSS	5/15/2012
COR site plan approval	COR	5/16/2011
Plans to Wake County for Permitting	Arch	5/16/2012
Plans approved by Wake County	Wake CO	5/29/2012
Contractor released to relocate the modular building	WCPSS	6/5/2012
Contractor moves modular bldg from Wendell MS to Athens Drive HS	Contr.	June/Aug
Certificate of Occupancy issued	Wake CO	8/24/2012

Lapsed time approximately 14 months

Existing site had seven single units and one eight classroom unit prior to adding this unit



### **Temporary Classroom Costs**

Relocated Single Classroom	\$64,000
Relocated Modular Classroom	\$57,000
Purchased Single Classroom	\$100,000
Purchased Modular Classroom	\$133,000
Leased Single Classroom	\$65,000
Leased Modular Classroom	\$60,000

Lease units cost \$6.4K per classroom per year Break even for leased vs. purchased single is ~5.5 years, modular ~ 11.5 years



#### Optimum Temporary Classroom Criteria

- Can be physically accommodated on the site
- Are permissible by the authorities having jurisdiction and by zoning, etc.
- Can be supported by no more than one toilet trailer unit
- Can be supported by dining room facilities with no more than 3 seatings based on DPI guidelines
- Can be accommodated within 300 feet of the closest building access point
- Can be supported by specialized educational program spaces like CTE, Science, Gym, etc.
- Can be supported by vehicle traffic patterns



#### Temporary Classroom Siting Parameters Single Classrooms

- Size 24ft by 40ft (960SF)
- Each unit has 5ft by 5ft platforms at each entrance one with a ramp and one with steps
- Must be 20ft from permanent bldgs. and preferred to be 20ft from other mobiles. (10ft if fire alarms installed)
- Must be positioned adjacent to fire lanes with access to both sides.
- Units without toilet facilities must be located within 200ft of a group toilet



#### Temporary Classroom Siting Parameters Modular (8) Classrooms

- Size 124ft by 72ft (8,928SF)
- Each unit has 5ft by 10ft platforms at each entrance with a ramp
- Must have 20ft separation and fire alarms and same fire apparatus access as noted for singles
- Additional grading requires DENR land disturbing permits
- Must have access to water and sewer



#### **Temporary Classroom Data Points**

Trad. Sites	Exceed Optimum	Meet Optimum	Below Optimum	Optimum = 0	Temp CR = 0	Lost Facilities
ES - 67	30	30	7	18	21	21
MS - 24	12	10	2	11	8	4
HS - 21	18	2	1	9	3	8

YR Sites	Exceed Optimum	Meet Optimum	Below Optimum	Optimum = 0	Temp CR = 0	Lost Facilities
ES - 38	19	9	10	7	11	11
MS - 10	5	5	0	8	5	1

Note: Special Schools, Early College, Leadership and CTE not included. Hilburn counted in ES and MS. East Wake HS counted as one site.



## **Temporary Classroom Placement**

Factors that determine temporary classrooms placement:

- Available funding
- Space without impacting program areas
- Impact on core facilities
- Toilet requirements
- Set-back requirements
- Municipal approval



### **Temporary Classroom Placement**

#### An Example - Laurel Park Elementary

- Review membership per grade, per track
- Identify available seats per grade, per track
- Determine seat shortfalls, classroom needs
- Determine special program classrooms needs
- Determine other classroom needs (art, music, etc.)
- Identify classroom shortfalls/surplus



#### Feedback from the Board

- What works well with using the Temporary Classroom Placement tool to manage growth?
- What are concerns/constraints in using Temporary Classroom Placement tool?





Prepared by Christina Lighthall, Senior Director, Long-Range Planning



## **Enrollment Capping History**

	Сарр	ed Schools				Capp	ed Schools			
School Year	Elementary	Middle	High	Total	School Year	Elementary	Middle	High	Total	
1997-98	Davis Drive Elementary	Davis Drive Middle	Apex High	4		Briarcliff Elementary	Heritage Middle	_		
1557-50		East Cary Middle		-		Brooks Elementary				
1998-99	Davis Drive Elementary (Year 2)			1		Cedar Fork Elementary (Year 5)				
1999-00	Davis Drive Elementary (Year 3)			1		Conn Elementary				
2000-01	Davis Drive Elementary (Year 4)			1		Davis Drive Elementary (Year 5)				
2001-02	No Capping			0	2012-13	Green Hone Elementary			11	
2002-03	Hodge Road Elementary			2		Hunter Elementary				
2002-05	Olive Chapel Elementary									
	Brassfield Elementary									
2003-04	Olive Chapel Elementary (Year 2)			3 N	3		Mills Park Elementary			
	Pleasant Union Elementary				Wiley Elementary					
2004-05	Brassfield Elementary (Year 2)			1		Brooks Elementary (Year 2)		Apex High (Year 2)		
	Creech Road Elementary			4		Cedar Fork Elementary (Year 6)		Garner High		
2005-06	Brassfield Elementary (Year 3)				4		Farmington Woods Elementary		Heritage High	
2003-00	Pleasant Union Elementary (Year 2)						Fuller Elementary		Holly Springs High	
	Root Elementary					Hilburn Drive Academy			1	
2006-07	Brassfield Elementary (Year 4)			2		Holly Grove Elementary				
2000-07	Pleasant Union Elementary (Year 3)			-	2013-14	Hunter Elementary (Year 2)			17	
2007-08	No Capping			0		Joyner Elementary				
2008-09	Cedar Fork Elementary			2		Lacy Elementary (Year 2)				
	Forest Pines Elementary					Mills Park Elementary (Year 2)				
2009-10	Cedar Fork Elementary (Year 2)			1	Underwood Elementary					
2010-11	Cedar Fork Elementary (Year 3)			2		Walnut Creek Elementary (Vear 2)				
2010-11	Forest Pines Elementary (Year 2)			-		Wiley Elementary (Veer 2)				
2011-12	Cedar Fork Elementary (Year 4)			2		whey Elementary (Year 2)				
2011-12	Walnut Creek Elementary			-	TOTAL	46	3	5	54	



## **Enrollment Capping Process**

Factors that determine if a school should be capped:

- Current and Projected
  - Membership by Grade
  - Capacities
  - Program Accommodations
- Principal Input
- Creative Solutions
- Maximum Seats Available per Grade



### **Enrollment Capping Process**

#### **An Example - Jones Dairy Elementary**

- Review membership per grade, per track
- Identify available seats per grade, per track
- Determine seat shortfalls, classroom needs
- Determine special program classrooms needs
- Determine other classroom needs (art, music, etc.)

See appendix



#### Feedback from the Board

- What works well with using the Enrollment Capping tool to manage growth?
- What are concerns/constraints in using Enrollment Capping tool?





## **Re-Calendar Schools**

Prepared by Christina Lighthall, Senior Director, Long-Range Planning



#### **Re-Calendar Process**

#### June 2006 Criteria that determined yearround conversions in 2007:

- 1<sup>st</sup> Priority: Seats gained, use of temporary classrooms
- 2<sup>nd</sup> Priority: Enough membership to organize at least one class at each grade on each track, demographic impact, instructional impact
- 3<sup>rd</sup> Priority: Community and staff interest
- 4<sup>th</sup> Priority: Alternatives for families and staff

See Appendix: Criteria for Conversion, June 20, 2006

#### **Re-Calendar Process**

#### **An Example - Vance Elementary**

- Review membership per grade, per track
- Identify available seats per grade, per track
- Determine seat surplus
- Determine special program classrooms needs
- Determine other classroom needs (art, music, etc.)
- Identify classroom shortfalls/surplus



#### Feedback from the Board

- What works well with using the Re-Calendar Schools tool to manage growth?
- What are concerns/constraints in using Re-Calendar Schools tool ?





## Redistricting

Prepared by Laura Evans, Senior Director, Office of Student Assignment



## **Redistricting Types**

#### Redistricting to fill new schools

- New schools open with the following grades:
  - Elementary: K-5; Middle: 6, or 6,7; High: 9,10
- Levels of Grandfathering
  - Elementary: 4,5; Middle: 8, or 7,8; and, if school opens with 6 grade only, no grandfathering; High: 10, or 10 with 9<sup>th</sup> grade siblings
- Level of Grandfathering determines the rate of utilization
- Redistricting to fill modular schools (Early Start)
  - Usually low interest from parents = low capacity
- Redistricting to manage existing crowding
  - Domino effect from new school openings
  - Balance utilization



#### **Planned Capacity for New Schools**

Year	Elementary	Middle	High
1st	80%	60%	50%
2nd	100%	80%	75%
3rd	100%	100%	100%



### **Redistricting Types - Examples**

#### Redistricting to fill new schools

Panther Creek HS	OPENING YEAR	FACILITY UTILIZATION
Opens with 9 <sup>th</sup> and 10 <sup>th</sup> , 10th grade can grandfather	2006	53.70%
Added 11th grade	2007	90.00%
Added 12th grade (full capacity)	2008	125.60%

Heritage High	OPENING YEAR	FACILITY UTILIZATION
Opens with 9 <sup>th</sup> and 10 <sup>th</sup> , 10th and younger siblings can grandfather	2010	48.90%
Added 11th grade	2011	81.40%
Added 12th grade (full capacity)	2012	111.50%

East Cary Middle	OPENING YEAR	FACILITY UTILIZATION
Opens 6 <sup>th</sup> only	2007	41.60%
Added 7 <sup>th</sup> grade	2008	42.70%
Added 8 <sup>th</sup> grade (full capacity)	2009	65.10%

Holly Ridge Middle	OPENING YEAR	FACILITY UTILIZATION
Opens all grades, 8 <sup>th</sup> can grandfather	2003	91.00%
	2004	105.80%
	2005	122.60%

Alston Ridge Elementary	OPENING YEAR	FACILITY UTILIZATION
Opens all grades, 4 <sup>th</sup> , 5 <sup>th</sup> , and younger can grandfather	2010	42.70%
	2011	78.60%
	2012	94.60%



### **Redistricting Types- Examples**

# • Redistricting to fill modular schools (Early Start)

Wendell Middle	OPENING YEAR	FACILITY UTILIZATION
Opens 6 <sup>th</sup> - in modular (2 years)	2007	43.1% (224/520)
Added 7 <sup>th</sup> grade	2008	100.7% (419/416)
Added 8 <sup>th</sup> grade (full capacity)	2009	87.3% (856/981)
Heritage Middle	OPENING YEAR	FACILITY UTILIZATION
Heritage Middle Opens 6 <sup>th</sup> - in elementary	OPENING YEAR	FACILITY UTILIZATION
Heritage Middle Opens 6 <sup>th</sup> - in elementary building	OPENING YEAR 2004	FACILITY UTILIZATION 58.90%
Heritage Middle Opens 6 <sup>th</sup> - in elementary building Added 7 <sup>th</sup> grade	<b>OPENING</b> <b>YEAR</b> 2004 2005	FACILITY UTILIZATION 58.90% 91.90%

Forest Pines Drive Elementary	OPENING YEAR	FACILITY UTILIZATION
Opens all grades in modular (2 years), 4 <sup>th</sup> and 5 <sup>th</sup> can grandfather	2005	59.4% (280/471)
	2006	111.3% (524/471)
	2007	116.1% (777/669)
Richland Creek Elementary	OPENING YEAR	FACILITY UTILIZATION
Richland Creek Elementary Opens all grades in modular (2 years), all grades grandfather, opened under Choice Plan (no base assignment area)	OPENING YEAR2012	<b>FACILITY</b> <b>UTILIZATION</b> 45.5% (100/220)



#### Feedback from the Board

- What works well with using the Redistricting tool to manage growth?
- What are concerns/constraints in using Redistricting tool ?



### **Timeline of an Assignment Plan**

ACTIONS	TIME TO COMPLETE	
Staff receives further direction on Policy 6200 from the Board of Education	Unknown	
Develop Draft 1	6 – 8 weeks	
Present Draft 1 as information to Board Advisory Councils		
Present Draft 1 on district website	3 weeks	
Gather feedback through district website		
Revisit Board Advisory Councils to gather feedback	3 weeks	
Review and analyze Board Advisory Council and website feedback	1 wooks	
Develop Draft 2	4 weeks	
Present Draft 2 on district website		
Gather feedback through district website	2 wooko	
<ul> <li>Present Draft 2 at community meetings around the county</li> </ul>	Z WEEKS	
Gather feedback		
<ul> <li>Review and analyze community meeting and website feedback</li> </ul>	1 wooks	
Develop Final Draft	4 WCCK5	
Present Final Draft to Board of Education		
Present Final Draft on district website		
<ul> <li>Gather feedback for Board of Education through district website</li> </ul>	2 weeks	
<ul> <li>Staff sends written notices to all families who may be affected by the assignment</li> </ul>		
changes		
<ul> <li>Board of Education holds public hearings to receive feedback on Final Draft</li> </ul>	2 weeks	
<ul> <li>Board of Education work sessions to review and analyze feedback</li> </ul>	2 wooks	
<ul> <li>Board of Education makes revisions to Final Draft</li> </ul>	Z WEEKS	
Staff prepares Final Assignment Plan	2 _ 3 weeks	
Staff completes technology updates	z – s weeks	
<ul> <li>Board of Education votes to approve Final Assignment Plan</li> </ul>		
TOTAL TIME	30 – 33 weeks	

